Ramco Systems Limited

Registered Office : 47, PSK Nagar, Rajapalayam - 626 108

Corporate Office: No. 64, Sardar Patel Road, Taramani, Chennal 600 113

CIN: L72300TN1997PLC037550 E-mail: investorcomplaints@ramco.com

Statement of Consolidated Financial Results for the Quarter & Half Year Ended September 30, 2019 Audited for the Year SI. Unaudited for the Half Year Ended Unaudited for the Quarter Ended Particulars No. Ended 30.09.2018 30.09.2019 30.09.2018 31.03.2019 30.09.2019 30.06.2019 Rs. Min. USD Min. USD Min. Rs. Min. Income Revenue from operations 1,492.76 21.50 1,396.70 20.15 1,314.72 19.03 2.889.46 41 65 2,571.06 38.05 5.421.30 78.35 0.31 22.35 0.32 32.99 0.48 44.00 0.63 53 88 กลก 96.68 1.40 Other Income 21.65 1,514.41 21.81 1.419.05 20.47 1.347.71 19.51 2.933.46 42.28 2.624 94 38 85 5.517 98 79 75 Total Income 2 Expenses 0.03 3.49 0.05 16.78 0.24 0.08 26.72 0.40 28.34 0.41 Purchase of stock-In-trade (0.16)(0.16) Changes in inventories of stock-in-trade 33.63 656.60 9.45 619.11 8.93 599.90 8.69 1,275.71 18.39 1,166.69 17.27 2.326.87 Employee benefits expense 31.57 0.45 29.62 0.43 8.68 0.13 61.19 0.88 16.24 0.24 0.61 Finance costs 2.37 164.52 2.37 129.90 1.88 328.82 4.74 255.30 3.78 510.88 7.38 164.30 Depreciation and amortisation expense 469.10 1,057.54 15.24 903.28 2,186.58 31.61 7.54 534.06 7.71 6.79 13.36 523.48 Other expenses 19.49 1,224.36 17.73 39.33 2,368.23 35.05 73.64 Total Expenses 1.377.76 19.84 1,350.80 2,728.56 5,094.70 Profit/(Loss) before share of Profit/(Loss) of an 256.71 123.35 1.78 204.90 2.95 3.80 423,28 6.11 3 136.65 1.97 68.25 0.98 d tax (1 - 2) 0.44 0.01 Share of Profit/(Loss) of an associate 1.97 68.25 0,98 123.35 1.78 204.90 2.95 256.71 3.80 423.72 6.12 136.65 5 Profit/(Loss) before tax (3 + 4)6 Income tax expense 109.22 0.60 0.67 61.26 0.89 87.87 1.27 1.62 201.13 2.91 41.77 46.10 Current tax 12.67 39.02 0.58 Deferred tax (includes MAT credit) 19.99 0.29 (7.32)(0.11)21.30 0.31 0.18 53.48 0.77 1.20 100.54 1.45 148.24 2.20 254.61 Total tax expenses 61.76 0.89 38.78 0.56 82.56 3.68 1.50 108.47 40.79 0.58 104.36 1.60 169.11 2.44 Profit/(Loss) (5 - 6) 74.89 1.08 29.47 0.42 8 Other comprehensive income (OCI) (I) Items that will not be reclassified to profit or loss Remeasurement of defined benefit obligations (net) 0.35 Income tax on above items (0.12)Total 0.23 (ii) Items that may be reclassified to profit or loss Effect of change in functional currency of foreign 27.73 (1.51) 13.74 0.39 51.83 (3.75)41.47 (1.12)81.32 (8.07) 60.79 (4.43) Income tax on above Items Total 27.73 (1.51)13.74 0.39 51.83 (3.75) 41.47 (1.12)81.32 (8.07) 60.79 (4.43) Other comprehensive income, net of tax (i + ii) 27.73 (1.51)13.74 0.39 51.83 (3.75)41.47 (1,12)81.32 (8.07)61.02 (4.43)(3.17) 145.83 0.38 189.79 (6.47) 230,13 (1.99) Total comprehensive income (7 + 8) 102.62 (0.43)43.21 0.81 92.62 10 Profit/(Loss) attributable to: 0.55 102.47 a) Share holders of the Company 73.98 1.07 28.49 0.41 39.07 1.48 106.17 1.57 163.78 2.37 b) Non-controlling interest 0.91 0.01 0.98 0.01 1.72 0.03 1.89 0.02 2.30 0.03 5.33 0.07 74.89 1.08 29.47 0.42 40.79 0.58 104.36 1.50 108.47 1.60 169.11 2.44 Total comprehensive income attributable to: a) Share holders of the Company 101.71 (0.44)42.23 0.80 90.90 (3.20) 143.94 0.36 187.49 (6.50) 224.80 (2.06)b) Non-controlling interest 0.91 0.01 ០ ១ន 0.01 1 72 0.03 1.89 0.02 2.30 0.03 5 33 0.07 102.62 (0.43) 43.21 0.81 92.62 (3.17) 145.83 0.38 189.79 (6.47) 230.13 (1.99) Paid-up Equity Share Capital - Face value of Rs.10/- each 306.34 6.05 306.34 6.05 306.13 6.04 306.34 6.05 306.13 6.04 306.28 6.05 13 Earnings Per Share on SI. No. 10(a)- Face value of Rs.10/-0.05 Basic 2.42 0.03 0.93 0.01 1.28 0.02 3.35 3.47 0.05 5.36 0.08

2.42

0.03

0.93

0.01

1.28

0.02

Diluted

(Annualised only for yearly figures)

For RAMCO, SYSTEMS LIMITED

3.47

0.05

5.36

0.08

0.05

3.35

ramco

P.R. Venketrama Raja

Chairman

(The amounts in brackets in the notes denote the figures for the corresponding quarter of the previous year), Notes:

- The above consolidated financial results of the Company, its subsidiaries, (together "Group") and its Associate were reviewed by the Audit Committee and 1 approved by the Board of Directors in its meeting held on October 30, 2019. The Consolidated Financial Results are prepared in accordance with the Indian Accounting Standards (Ind-AS) as prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder. The Statutory Auditors have carried out a limited review of the above results.
- The Group has adopted Ind AS 116 'Leases' with the date of initial application being April 01, 2019. Ind AS 116 replaces Ind AS 17 Leases and 2 related interpretation and guidance. The Group has applied Ind AS 116 using the modified retrospective approach and as a result, the comparative information for the ealier periods has not been restated.

On transition to Ind AS 116, the Group has recognised right-of-use assets amounting to Rs.820.21 Mln. USD 11.93 Mln. and lease liabilities Rs.817.17 Min. USD 11.88 Min. as at April 01, 2019. The Group has discounted lease payments using the applicable incremental borrowing rate as at April 01, 2019 for measuring the lease liability. During the quarter, the Group has recognized interest expense on lease liabilities amounting to Rs.17.58 Min. USD 0.25 Mln. and depreciation on right-of-use assets amounting to Rs.31.46 Mln. USD 0.46 Mln.

- Employee benefits expense includes cost towards the proportionate fair value of the stock options granted to various employees, amortised over the graded vesting period ("ESOP Cost"), Such ESOP Cost for the guarter includes Rs.2.33 Mln. USD 0.03 Mln. (Rs.11.44 Mln. USD 0.17). Other expenses for the quarter includes foreign exchange fluctuation gain of Rs.19.03 Mln. USD 0.27 Mln. (Rs.60.60 Mln. USD 0.88 Mln.) and bad debts / provision for doubtful debts & advances of Rs.85.56 Mln. USD 1.23 Mln. (Rs.65.92 Mln. USD 0.95 Mln.).
- After end of the quarter, the Company had allotted a total of 420 equity shares of Rs.10/- each under the Employees Stock Option Schemes of the Company, Accordingly, the paid up capital of the Company increased to Rs.306.34 Mln. USD 6.05 Mln. from Rs.306.34 Mln. USD 6.05 Mln. as at June 30, 2019.
- 5 The Group has only one operating segment- viz., Software Solutions & Services.

6 Figures for the previous period(s) have been regrouped / restated wherever necessary to make them comparable with the figures for the current period(s).

By order of the Board For Ramgo Systems Limited

P.R Venketrama Raja

Chairman

Place : Chennai

Date: October 30, 2019 **Consolidated Statement of Assets and Liabilities** 

Consolidated Statement of Assets and Liabilities  Particulars	As at 30.09.2019 Unaudited		<b>As at 31.03.2019</b> Audited		
	Rs. Min.	USD Min.	Rs. Min.	USD Min	
			İ		
ASSETS Non-current assets					
Property, plant and equipment	209.12	2.98	207.15	3.01	
Right of use asset	762.96	10.87	-	-	
Intangible assets	2,237.27	31.87	2,432.85	35.37	
Intangible assets under development	220.29	3.14		-	
Investment in associate	12.94	0.21	12.94	0.21	
Financial assets					
Loans	15.00		40.00	0.58	
Investments Trade receivables	15.00   48.47	0.23 0.69	15.00 65.13	0.23 0.95	
Other financial assets	1,547.23	22.03	1,407.21	20.46	
Tax assets (net)	174.74	2.49	210.64	3.06	
Deferred tax assets (net)	364.21	5.19	376.79	5.48	
Other non-current assets	82.12	1.17	17.31	0.25	
	5,674.35	80.87	4,785.02	<u>69.60</u>	
Current assets Inventories	0.16	_	_	_	
Financial assets	0.10	_		_	
Loans	2.24	0.03	12.49	0.18	
Trade receivables	1,561.65	22.25	1,461.93	21.26	
Cash and cash equivalents	153.96	2.19	111.59	1.62	
Other financial assets	1,009.33	14.38	960.29	13.96	
Tax Assets (Net)	63.13	0.90	83.22	1.21	
Other current assets	1,092.41	15.56	1,012.95	14.73	
Total assets	3,882.88 9,557.23	55.31 136.18	3,642.47 8,427.49	52.96 122.56	
Total assets	9,337.23	130,18	0,427.49	122:30	
EQUITY AND LIABILITIES Equity					
Equity share capital	306.34	6.05	306,28	6.05	
Other equity	5,621.14	78.40	5,469.40	77.94	
Equity attributable to equity holders of the Parent	5,927.48	84.45	5,775.68	83.99	
Non-controlling interests	15.21	0.24	13.32	0.21	
Total equity	5,942.69	84.69	5,789.00	84.20	
Liabilities		i			
Non-current liabilities					
Financial liabilities					
Lease liabilities	674.20	9.60	-	-	
Trade payables		+			
Total outstanding dues of creditors other than micro	62.78	0.89	36.16	0.53	
enterprises and small enterprises	456.00	2.24	141.46	2.00	
Provisions Other non-current liabilities	156.99 7.02	2.24 0.10	141.46 6.42	2.06 0.09	
Other Horr-current habilities	900.99	12.83	184.04	2,68	
Ì					
Current liabilities					
Financial liabilities			•		
Borrowings	919.91	13.10	820.02	11.92	
Trade payables		0.14	0.54	0.10	
Total outstanding dues of micro enterprises and	9.75	0.14	8.54	0.12	
small enterprises  Total outstanding dues of creditors other than micro	527.76	7.52	438.15	6.37	
enterprises and small enterprises	327.70	7.52	150.15	0.57	
Lease liabilities	103.41	1.47		-	
Other financial liabilities	43.64	0.62	18.22	0.26	
Provisions	6.97	0.10	10.94	0.16	
Liabilities for current tax	28.85	0.41	36.91	0.54	
Other current liabilities	1,073.26	15.30	1,121.67	16.31	
Total liabilities	2,713.55 3,614.54	38.66 51.49	2,454.45	35.68	
			2,638.49	38.36	

CSTEMS (III)

P.R. Venketrama Raja

## CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 SEP 2019

CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDE		lad	Vasuated	-d	
	Period ended		Year ended		
Particulars	30.09.2019 unaudited		31.03.2019 Audited		
Particulars	Rs. Min.	USD Min.	Rs. Mln.	USD Mln.	
A. Cash flow from operating activities:	KS. IVIIN.	ייוואי מכט.	KS. MIII.	USD MIN.	
A. Casil flow from operating activities.					
Profit before tax	204.90	2.95	423.28	6.11	
Adjustments for :	204.90	2.53	423.26	0.11	
1 -	40.45	0.50	20.26	4.45	
Depreciation and impairment of property, plant and equipment(PPE)  Amortisation and impairment of intangible assets	40.45	0.58	80.36	1.16	
Leased assets - Depreciation, impairment and finance costs	224.71 99.38	3.24 1.43	430.52	6.22	
Share based payment expense accrual	7.80	0.11	7.95	0.11	
(Profit) / loss on sale of PPE (Net)	0.40	0.01	1.25	0.02	
Bad debts / provision for bad debts, net	170.60	2.46	263.38	3.80	
Remeasurement of defined benefit obligations	-		0.35	-	
Effect of exchange difference on translation of deferred tax & fixed					
assets	0.08	0.84	(1.92)	2.96	
Effect of change in foreign currency translation reserve	41.46	(1.12)	60.78	(4.41)	
Unrealised exchange (gain) / loss	(14.15)	(0.20)	73.62	1.06	
Finance and investment income	(43.65)	(0.62)	(61.03)	(0.89)	
Finance costs	25.47	0.37	42.03	0.61	
Grant Income		-	(22.31)	(0.32)	
Operating profit before working capital / other changes	757.45	10.05	1,298.26	16.43	
Adjustments for :	44.50	0.43	(0.04)	(0.45)	
Increase / (decrease) in provisions Increase / (decrease) in trade and other payables	11.56	0.12	(0.81)	(0.16)	
Increase / (decrease) in chade and other payables	167.69 (22.39)	2.26	(7.78)	(0.58)	
(Increase) / decrease in trade and other receivables	(606.85)	(0.64) (7.15)	222.93 (1,396.12)	(16.17)	
(Increase) / decrease in inventories	(0.16)	(7.13)	(1,390.12)	(16.17)	
Cash generated from operations	307.30	4.64	116.48	1.86	
Income tax paid	(33.38)	(0.49)	(32.53)	(0.49)	
Net cash flow from operating activities (A)	273.92	4.15	83.95	1.37	
B. Cash flow from investing activities:					
Intangible assets under development	(220.29)	(3.14)	-	-	
Addition to tangible / intangible assets	(72.59)	(1.04)	(547.29)	(7.96)	
Proceeds from sale of PPE	0.47	0.01	2.02	0.03	
Loan (to) / repaid by other parties (Net)	-	-	(1.10)	0.04	
Short term fixed deposits placed with Banks	-	(0.01)	0.79	0.01	
Interest income on loans and deposits	0.03	(0.01)	5.20	0.08	
Receipt of government grants	12.77	0.19	43.19	0.65	
Net cash used in investing activities (B)	(279.61)	(4.00)	(497.19)	(7.15)	
Cook flow from financian activities					
C. Cash flow from financing activities:  Proceeds from issue of Share Capital on account of issue of shares					
lunder Employee Stock Option Plans	0.59	0.01	5.83	0.09	
Proceeds from short term borrowings	1,735.33	24.72	3,008.13	43.74	
Repayment of short term borrowings	(1,631.29)	(23.47)	(2,571.58)	(37.76)	
Payment of lease liabilities	(84.73)	(1.23)	-	-	
Finance costs paid	(25.47)	(0.37)	(42.03)	(0.61)	
Finance income	43.63	0.63	55.83	0.81	
Net cash from financing activities (C)	38.06	0.29	456.18	6.27	
				l	
Net increase / (decrease) in cash and cash equivalents				[	
[A+B+C]  Effect of unrealized exchange (gain) / loss	32.37	0.44	42.94	0.49	
Effect of unrealised exchange (gain) / loss  Net cash generated / (used in) for the year	14.15	0.20	(73.62)	(1.06)	
Cash and cash equivalents at the beginning of the year	<b>46.52</b>	0.64	(30.68)	(0.57)	
Cash and cash equivalents at the beginning of the year	94.56 <b>141.08</b>	1.37 <b>2.01</b>	125.24 <b>94.56</b>	1.94	
Coon and cash equivalents as at end of the year	141.08	2.01	94.50	1.37	
Reconciliation of cash and cash equivalents as per the cash				1	
flow statement:					
Cash and cash equivalents	153.96	2.19	111.59	1.62	
Bank overdrafts	(12.88)	(0.18)	(17.03)	(0.25)	
Balance as per statement of cash flows	141.08	2.01	94.56	1.37	



For RAMCO SYSTEMS LIMITED

P.R. Venketrama Raja
Chairman

## Ramco Systems Limited

Registered Office: 47, PSK Nagar, Rajapalayam - 626 108. CIN: L72300TN1997PLC037550

Corporate Office: No. 64, Sardar Patel Road, Taramani, Chennai 600 113. Website: www.ramco.com, E-mail: investorcomplaints@ramco.com

ramco

Rs. Min.

. No.	Particulars Unaudited for the Quarter E			the Quarter Ended		Unaudited for the Half Year Ended	
		30.09.2019	30.06.2019	30.09.2018	30.09.2019	30.09.2018	31.03.2019
1	Income						
	Revenue from operations	821.71	829.61	776.65	1,651.32	1,520.63	3,156.94
	Other income	27.97	27.92	22.30	55.89	37.34	88.07
	Total Income	849.68	857.53	798.95	1,707.21	1,557.97	3,245.01
2	Expenses						
	Purchase of stock-in-trade	1.66	3.03	(0.05)	4.69	1.39	2.37
	Changes in inventories of stock-in-trade	(0.16)	-	-	(0.16)	-	-
	Employee benefits expense	295.61	310.07	295.82	605.68	581.84	1,093.13
	Finance costs	28.14	25.73	8.55	53.87	16.01	41.03
	Depreciation and amortisation expense	150.12	149.69	125.60	299.81	247.13	494.48
	Other expenses	173.89	191.22	132.29	365.11	278.02	878.62
	Total Expenses	649.26	679.74	562.21	1,329.00	1,124.39	2,509.63
3	Profit/(Loss) before tax (1 - 2)	200.42	177.79	236.74	378.21	433.58	735.38
4	Income Tax expense						
	Current tax Deferred tax (including MAT credit)	29.66 19.99	32.89 (7.32)	47.35 21.31	62.55 12.67	86.72 39.02	159.31 57.21
	Total tax expenses	49.65	25.57	68.66	75.22	125.74	216.52
5	Profit/(Loss) (3 - 4)	150.77	152.22	168.08	302.99	307.84	518.86
6	Other comprehensive income (OCI)						1
	(i) Items that will not be reclassified to profit or loss						
	Remeasurement of defined benefit obligations (net)	-	-	-	-	-	0.35
	Income tax on above items	-	-	-	-	-	(0.12
	Total	-	-	-	-	-	0.23
	(ii) Items that may be reclassified to profit or loss						
	Effect of change in functional currency of foreign operations	(6.31)	2.22	(18.03)	(4.09)	(33.46)	(16.13
	Income tax on above items	-	-	-	-	-	-
	Total	(6.31)	2.22	(18.03)	(4.09)	(33.46)	(16.13
	Other comprehensive income, net of tax (i + ii)	(6.31)	2.22	(18.03)	(4.09)	(33.46)	(15.90
7	Total comprehensive income (5 + 6)	144.46	154.44	150.05	298.90	274.38	502.96
8	Paid-up Equity Share Capital - Face value of Rs.10/- each	306.34	306.34	306.13	306.34	306.13	306.28
9	Earnings Per Share on Si. No. 5- Face value of Rs.10/- each (Annualised only for yearly figures):						
	Basic	4.93	4.98	5.50	9.90	10.07	16.97
	Diluted	4.93	4.98	5.50	9.90	10.07	16.97



FOR RAMCO SYSTEMS LIMITED

P.R. Venketrama Raja Chairman Notes: (The amounts in brackets in the notes denote the figures for the corresponding guarter of the previous year).

- The above financial results of the Company were reviewed by the Audit Committee and approved by the Board of Directors in its meeting held on October 30, 2019. The Standalone Financial Results are prepared in accordance with the Indian Accounting Standards (Ind-AS) as prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder. The Statutory Auditors have carried out a limited review of the above results.
- The Company has adopted Ind AS 116 'Leases' with the date of initial application being April 01, 2019. Ind AS 116 replaces Ind AS 17 Leases and related interpretation and guidance. The Company has applied Ind AS 116 using the modified retrospective approach and as a result, the comparative information for the ealier periods has not been restated.

On transition to Ind AS 116, the Company has recognised right-of-use assets amounting to Rs.648.29 Min. and lease liabilities Rs.647.79 Min. as at April 01, 2019. The Company has discounted lease payments using the applicable incremental borrowing rate as at April 01, 2019 for measuring the lease liability. During the quarter, the Company has recognized interest expense on lease liabilities amounting to Rs.14.26 Min. and depreciation on right-of-use assets amounting to Rs.21.06 Min.

- Employee benefits expense includes cost towards the proportionate fair value of the stock options granted to various employees, amortised over the graded vesting period ("ESOP Cost"). Such ESOP Cost for the quarter includes Rs.2.33 Mln. (Rs.11.44 Mln.). Other expenses for the quarter includes foreign exchange fluctuation gain of Rs.22.77 Mln. (Rs.81.28 Mln.) and bad debts / provision for doubtful debts & advances of Rs.5.62 Mln. (Rs.4.79 Mln.).
- 4 After end of the quarter, the Company had allotted a total of 420 equity shares of Rs.10/- each under the Employees Stock Option Schemes of the Company. Accordingly, the paid up capital of the Company increased to Rs.306.34 Mln. from Rs.306.34 Mln. as at June 30, 2019.
- 5 The Company has only one operating segment- viz., Software Solutions & Services.
- Figures for the previous period(s) have been regrouped / restated wherever necessary to make them comparable with the figures for the current period(s).

By order of the Board Ramco Systems Limited

P.R. Venketrama Raja

P.R. Venketrama Raja

Chairman



Chennai

October 30, 2019

Place:

Date :

Standalone Statement of Assets and Liabilities

Rs. Mln.

Standardie Statement of Assets and Liabilities		NS. 191111.
Particulars	<b>As at</b> <b>30.09.2019</b> Unaudited	
ACCETC		
ASSETS Non-current assets		
Property, plant and equipment	170.98	167.91
Right of use asset	608,42	-
Intangible assets	2,237.27	2,432.85
Intangible assets under development	220.29	-, .01.00
Investment in subsidiaries	3,007.83	3,007.83
Financial assets	·	
Loans	-	40.00
Investments	15.00	15.00
Trade receivables	5.90	11.80
Other financial assets	148.13	51.34
Tax assets (net)	168.25	192.53
Deferred tax assets (net)	361.63	374.31
Other non-current assets	78.14	5.23
	7,021.84	6,298.80
Course a cook		
Current assets Inventories	0.16	
Inventories Financial assets	0.16	_
Loans	1,388.34	1,009.04
Trade receivables	1,507.72	1,567.17
Cash and cash equivalents	41.47	25.07
Other financial assets	209.21	148.96
Tax Assets (Net)	37.81	54.03
Other current assets	415.67	342.42
	3,600.38	3,146.69
Total assets	10,622.22	9,445.49
EQUITY AND LIABILITIES		
Equity	206.24	206.20
Equity share capital	306.34 8,065.88	306.28 7,759.18
Other equity  Total equity	8,372.22	8,065.46
iotal equity	0,3/2.22	8,003.40
Liabilities		
Non-current liabilities		
Financial liabilities		
Lease liabilities	558.94	-
Provisions	69.19	59.03
Other non-current liabilities	4.97	6.42
	633.10	65.45
Current liabilities		
Financial liabilities		
Borrowings	907.03	802.99
Trade payables	507.05	302.55
Total outstanding dues of micro enterprises and small enterprises	9.75	8.54
Total outstanding dues of creditors other than micro enterprises and small enterprises	276.21	203.79
Lease liabilities	63.02	_
Other financial liabilities	32.98	18.22
Provisions	2.97	5.11
Liabilities for current tax	2.41	2.41
Other current liabilities	322.53	273.52
	1,616.90	1,314.58
Total liabilities	2,250.00	1,380.03
Total equity and liabilities	10,622.22	9,445.49
For RAMCO SYSTEMS LIMITED		



P.R. Venketrama Raja Chairman

## CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 SEPTEMBER 2019

Rs. Mln.

CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 SEPTEMBER	,	KS. Min.
	Period ended	Year ended
	30.09.2019	31.03.2019
Particulars	unaudited	Audited
A. Cash flow from operating activities:		
Profit before tax	378.21	735.38
Adjustments for :		
Depreciation and impairment of property, plant and equipment(PPE)	33.02	63.98
Amortisation and impairment of intangible assets	224.71	430.50
Leased assets - Depreciation, impairment and finance costs	70.80	-
Share based payment expense accrual	7.80	7.95
(Profit) / loss on sale of PPE (Net)	0.40	1.25
Bad debts / provision for bad debts, net	11.25	59.66
Remeasurement of defined benefit obligations		0.35
Effect of exchange difference on translation of deferred tax & fixed		
assets	-	0.01
Effect of change in foreign currency translation reserve	(4.09)	(16.13)
Unrealised exchange (gain) / loss	(27.16)	44.34
Finance and investment income	(55.73)	(75.23)
Finance costs	25.15	41.03
Operating profit before working capital / other changes	664.36	1,293.09
Adjustments for :		
Increase / (decrease) in provisions	8.02	4.70
Increase / (decrease) in trade and other payables	123.88	11.18
Increase / (decrease) in other current liabilities	62.33	(33.31)
(Increase) / decrease in trade and other receivables	(271.68)	(654.98)
(Increase) / decrease in inventories	(0.16)	_
Cash generated from operations	586.75	620.68
Income tax paid	-	-
Net cash flow from operating activities (A)	586.75	620.68
B. Cash flow from investing activities:		
Intangible assets under development	(220.29)	-
Addition to tangible / intangible assets	(66.09)	(529.58)
Proceeds from sale of PPE	0.47	2.02
Loans (to) / repaid by subsidiaries (Net)	(389.55)	(527.56)
Loan (to) / repaid by other parties (Net)	-	(1.10)
Short term fixed deposits placed with Banks	-	(0.09)
Interest income on loans and deposits	51.05	71.08
Net cash used in investing activities (B)	(624.41)	(985.23)
C. Cash flow from financing activities:		
Proceeds from issue of Share Capital on account of issue of shares		
under Employee Stock Option Plans	0.59	5.83
Proceeds from short term borrowings	1,735.33	3,008.13
Repayment of short term borrowings	(1,631.29)	(2,571.58)
Payment of lease liabilities	(57.26)	-
Finance costs paid	(25.15)	(41.03)
Finance income	4.68	4.15
Net cash from financing activities (C)	26.90	405.50
Net increase / (decrease) in cash and cash equivalents		
[A+B+C]	(10.76)	40.95
Effect of unrealised exchange (gain) / loss	27.16	(44.34)
Net cash generated / (used in) for the year	16.40	(3.39)
Cash and cash equivalents at the beginning of the year	25.07	28.46
Cash and cash equivalents as at end of the year TEMS LIMITED	41.47	25.07



P.R. Venketrama Raja
Chairman