Ramco Systems Limited

Registered Office: 47, PSK Nagar, Rajapalayam - 626 108. CIN: L72300TN1997PLC037550

Corporate Office: No. 64, Sardar Patel Road, Taramani, Chennai 600 113. Website: www.ramco.com, E-mail: investorcomplaints@ramco.com

ramco

Rs. Min.

SI. No.	Particulars	Unaudit	ed for the Quart	er Ended	Unaudited for En	Audited for the Year Ended	
		September 30, 2020	June 30, 2020	September 30, 2019	September 30, 2020	September 30, 2019	March 31, 2020
1	Income						
	Revenue from operations	828.39	757.13	821.71	1,585.52	1,651.32	3,058.48
	Other income	26.27	23.10	27.97	49.37	55.89	139.08
	Total Income	854.66	780.23	849.68	1,634.89	1,707.21	3,197.56
2	Expenses					1	
	Purchase of stock-in-trade	1.64	0.03	1.66	1.67	4.69	6.60
	Changes in inventories of stock-in-trade	-	-	(0.16)	-	(0.16)	-
	Employee benefits expense	315.14	309.83	295.61	624.97	605.68	1,217.34
	Finance costs	22.76	25.30	28.14	48.06	53.87	107.56
	Depreciation and amortisation expense	158.56	158.93	150.12	317.49	299.81	606.08
	Other expenses	199.49	121.13	173.89	320.62	365.11	647.12
	Total Expenses	697.59	615.22	649.26	1,312.81	1,329.00	2,584.70
3	Profit/(Loss) before tax (1 - 2)	157.07	165.01	200.42	. 322.08	378.21	612.86
4	Income Tax expense		* .				
	Current tax	28.28	29.70	29.66	57.98	62.55	99.43
	Deferred tax (including MAT credit)	45.27	47.64	19.99	92.91	12.67	264.52
	Total tax expenses	73.55	77.34	49.65	150.89	75.22	363.95
5	Profit/(Loss) (3 - 4)	83.52	87.67	150.77	171.19	302.99	248.91
6	Other comprehensive income (OCI)						
	(i) Items that will not be reclassified to profit or loss						
	Remeasurement of defined benefit obligations (net)	-	-	-	-	-	5.04
	Income tax on above items	-	-	-	-	-	(0.43
	Total	_	-	-	-	-	4.61
	(ii) Items that may be reclassified to profit or loss						
	Effect of change in functional currency of foreign operations	5.98	(0.35)	(6.31)	5.63	(4.09)	(29.24
	Income tax on above items	-	-	-	-	-	-
	Total	5.98	(0.35)	(6.31)	5.63	(4.09)	(29.24
	Other comprehensive income, net of tax (i + ii)	5.98	(0.35)	(6.31)	5.63	(4.09)	(24.63
7	Total comprehensive Income (5 + 6)	89.50	87.32	144.46	176.82	298.90	224.28
8	Paid-up Equity Share Capital - Face value of Rs.10/- each	306.82	306.40	306.34	306.82	306.34	306.39
9	Earnings Per Share on SI. No. 5- Face value of Rs.10/- each (Annualised only for yearly figures):		:				
	Basic	2.73	2.86	4.93	5.59	9.90	8.13
	Diluted	2.73	2.86	4.93	5.59	9.90	8.13



For RAMCO_SYSTEMS LIMITED

Notes: (The amounts in brackets in the notes denote the figures for the corresponding quarter of the previous year).

- The above financial results of the Company were reviewed by the Audit Committee and approved by the Board of Directors in its meeting held on November 03, 2020. The Standalone Financial Results are prepared in accordance with the Indian Accounting Standards (Ind-AS) as prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder. The Statutory Auditors have carried out a limited review of the Standalone results of the Company and have expressed an unqualified opinion.
- 2 Employee benefits expense includes cost towards the proportionate fair value of the stock options granted to various employees, amortised over the graded vesting period ("ESOP Cost"). During the guarter there is a reversal of ESOP Cost amounting to Rs.1.44 Mln. (Cost Rs.2.33 Mln.).
- 3 Other expenses for the quarter includes bad debts / provision for doubtful debts & advances of Rs.23.67 Mln. (Rs.5.62 Mln.).
- Other expenses for the quarter also includes foreign exchange fluctuation loss of Rs.14.94 Mln. (gain of Rs.22.77 Mln.) as against gain of Rs.30.76 Mln. during the previous quarter.
- During the quarter, the Company had allotted a total of 41,514 equity shares of Rs.10/- each under the Employees Stock Option Schemes of the Company. Accordingly, the paid up capital of the Company increased to Rs.306.82 Mln. from Rs.306.40 Mln. as at June 30, 2020.
- During the quarter the Company has repaid borrowings to the extent of Rs.230.00 Mln. (Rs.27.38 Mln.). The borrowings as at September 30, 2020 stood at Rs.497.50 Mln. (as at September 30, 2019 stood at Rs.907.13 Mln.).
- Estimation of uncertainties relating to the Global Pandemic ('COVID-19'):

 The Company has, based on the information available, taken into account the possible impacts of COVID-19, including on the carrying amounts of financial and non-financial assets and as per the current assessment of the Company, there is no material impact in respect of these in the preparation of the unaudited quarterly standalone financial results ('the Statement'). However, the impact of COVID-19 on the Statement may differ from that estimated as at the date of approval of the Statement and the Company will continue to monitor the uncertainties caused by COVID-19 to assess the impact on our future economic conditions.
- 8 The Company has only one operating segment- viz., Software Solutions & Services.
- 9 Figures for the previous period(s) have been regrouped / restated wherever necessary to make them comparable with the figures for the current period(s).

Place : Chennai

Date: November 03, 2020

By order of the Board For Ramco Systems Limited

P.R. Venketrama Raja

Chairman

Standalone	Statement (of Assets :	and Liabilities
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Standalone Statement of Assets and Liabilities		- Rs. Min.
	As at	As at
David and an	September 30,	March 31, 2020
Particulars	2020	Audited
	Unaudited	
ASSETS		
Non-current assets		•
Property, plant and equipment	180.40	169.56
Right-of-use assets	523.95	568.90
i i i i i i i i i i i i i i i i i i i	2,245.08	2,484.27
Intangible assets	· ·	2,404.27
Intangible assets under development	280.84	2 672 60
Investment in subsidiaries	3,672.60	3,672.60
Financial assets		
Investments	15.00	15.00
Trade receivables	5.31	5.40
Other financial assets	194.11	135.88
Tax assets (net)	135.89	125.33
Deferred tax assets (net)	16.45	109.36
Other non-current assets	56.42	68.45
Certain Contains assess	7,326.05	7,354.75
:	7,020,05	7,00 1170
Current assets		
Financial assets		
	000 24	1 040 60
Loans	989.31	1,048.68
Trade receivables	1,345.97	1,355.29
Cash and cash equivalents	27.45	30.84
Other financial assets	209.50	251.22
Tax Assets (net)	· -	41.50
Other current assets	482.32	424.52
	3,054.55	3,152.05
Total assets	10,380.60	10,506.80
EQUITY AND LIABILITIES Equity		200.20
Equity share capital	306.82	306.39
Other equity	8,173.96	7,992.68
Total equity	8,480.78	8,299.07
Liabilities	4 .	
Non-current liabilities	,	* • •
Financial liabilities		
Borrowings	49.90	66.67
Lease liabilities	493.66	527.23
Provisions	69.98	64.29
Other non-current liabilities	13.65	9.94
,	627.19	668.13
Current liabilities		
Financial liabilities		
Borrowings	414.20	827.03
Lease liabilities	65.65	66.82
Trade payables	05.05	00.02
Total outstanding dues of micro enterprises and	12.50	17.11
small enterprises	12.50	1
Total outstanding dues of creditors, other than	296.29	241.98
	290.29	241.98
micro enterprises and small enterprises		
Other financial liabilities	56.05	52.93
Provisions	4.50	4.75
Other current liabilities	423.44	328.98
	1,272.63	1,539.60
Total liabilities	1,899.82	2,207.73
Total equity and liabilities	10,380.60	10,506.80



For RAMCO SYSTEMS LIMITED

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P.R. Venketrama Raja

Chairman

Particulars	Half Year Ended	Year Ended
	September 30,	March 31, 2020
•	2020	Audited
	Unaudited	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
A. Cash flow from operating activities:		
Profit before tax	322.08	612.8
Adjustments for :		
Depreciation and impairment of property, plant and equipment (PPE)	31.80	64.0
Amortisation and impairment of intangible assets	243.06	456.6
Leased assets - Depreciation, impairment and finance costs	68.52	141.6
Share based payment expense accrual / (reversal)	(1.32)	9.1
(Profit) / loss on sale of PPE (Net)	0.54	0.6
Bad debts / provision for bad debts, net	48.51	19.8
Remeasurement of defined benefit obligations	-	5.0
Effect of exchange difference on translation of deferred tax & fixed assets	-	0.0
Effect of change in foreign currency translation reserve	5.63	(29.2
Unrealised exchange (gain) / loss	(3.21)	(162.1
Finance and investment income	(45.58)	(125.7
Finance costs	21.92	51.2
Operating profit before working capital / other changes	691.95	1,044.1
Adjustments for :		
Increase / (decrease) in provisions	5.44	4.9
Increase / (decrease) in trade and other payables	49.70	99.2
Increase / (decrease) in other current liabilities	101.22	60.3
(Increase) / decrease in trade and other receivables	(122.22)	(153.8
Cash generated from operations	726.09	1,054.8
Income tax paid	-	(2.4
Net cash flow from operating activities (A)	726.09	1,052.4
B. Cash flow from investing activities:		6. •10
Intangible assets under development	(280.84)	-
Addition to tangible / intangible assets	(47.27)	(575.7
Proceeds from sale of PPE	0.22	1.3
Loans to subsidiaries (Net)	59.37	(716.9
Short term fixed deposits placed with Banks		(0.0
Interest income on loans and deposits	42.91	115.6
Net cash used in investing activities (B)	(225.61)	₩ (1,175. 7
C. Cash flow from financing activities:		
Proceeds from issue of Share Capital on account of issue of shares under		
employee stock option plans	0.01	0.6
Proceeds from long term borrowings	-	100.0
Proceeds from short term borrowings	1,312.48	3,701.9
Repayment of long term borrowings	(16.70)	
Repayment of short term borrowings	(1,725.31)	(3,677.8
Payment of lease liabilities	(58.31)	(116.5
Finance costs paid	(21.92)	(51.2
Finance income	2.67	10.0
Net cash from financing activities (C)	(507.08)	(33.0
Net increase / (decrease) in cash and cash equivalents [A+B+C]	(6.60)	(156.4
Effect of unrealised exchange (gain) / loss	3.21	162.1
Net cash generated / (used in)	(3.39)	5.7
Cash and cash equivalents at the beginning	30.84	25.0
Cash and cash equivalents as at end	27.45	30.8



For RAMCO SYSTEMS LIMITED

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Ramco Systems Limited

Registered Office : 47, PSK Nagar, Rajapalayam - 626 108

Corporate Office: No. 64, Sardar Patel Road, Taramani, Chennai 600 113

CIN: L72300TN1997PLC037550 E-mail: investorcomplaints@ramco.com Statement of Consolidated Financial Results for the Quarter & Half Year Ended September 30, 2020

ramco

SI. No.	Particulars	Unaudited for the Quarter Ended					Unaudited for the Half Year Ended				Audited for the Year Ended		
		September	30, 2020	June 30	, 2020	September	ember 30, 2019 September 30, 2020 September 30, 201			30, 2019	March 31, 2020		
		Rs. Min.	USD Min.	Rs. Min.	USD Min.	Rs. Min.	USD Min.	Rs. Min.	USD Min.	Rs. Min.	USD Min.	Rs. Min.	USD Min.
1	Income												
	Revenue from operations	1,598.21	21.56	1,452.45	19.44	1,492.76	21.50	3,050.66	40.99	2,889.46	41.65	5,689.16	81.0
	Other Income	52.74	0.71	33.86	0.45	21.65	0.31	86.60	1.16	44.00	0.63	91.71	1.3
	Total Income	1,650.95	22.27	1,486.31	19.89	1,514.41	21.81	3,137.26	42.15	2,933.46	42.28	5,780.87	82.3
2	Expenses												1
	Purchase of stock-in-trade	4.88	0.07	0.03	-	1.97	0.03	4.91	0.07	5.46	0.08	11.08	0.
	Changes in inventories of stock-in-trade	-	-	-		(0.16)	,	-	-	(0.16)	-	-	.
	Employee benefits expense	671.30	9.05	650.17	8.70	656.60	9.45	1,321.47	17.75	1,275.71	18.39	2,562.00	36.
	Finance costs	26.96	0.37	28.64	0.38	31.57	0.45	55.60	0.75	61.19	0.88	122.05	1.
	Depreciation and amortisation expense	174.00	2.35	174.06	2.33	164.30	2.37	348.06	4.68	328.82	4.74	664.65	9.
	Other expenses	483.99	6.53	35 2.66	4.72	523.48	7.54	836.65	11.24	1,057.54	15.24	2,086.00	29.
	Total Expenses	1,361.13	18.37	1,205.56	16.13	1,377.76	19.84	2,566.69	34.49	2,728.56	39.33	5,445.78	77.
	Profit/(Loss) before share of Profit/(Loss) of an associate and tax (1 - 2)	289.82	3.90	280.75	3.76	136.65	1.97	570.57	7.66	204.90	2.95	335.09	4.
4	Share of Profit/(Loss) of an associate	-	-	-	-	-	- 1	-	- 1	-	-	2.06	0.
5	Profit/(Loss) before tax (3 + 4)	289.82	3.90	280.75	3.76	136.65	1.97	570.57	7.66	204.90	2.95	337.15	4.
6	Income tax expense												l
	Current tax	50.00	0.67	49.06	0.66	41.77	0.60	99.06	1.33	87.87	1.27	119.64	1.
	Oeferred tax (includes MAT credit)	70.52	0.95	89.85	1.20	19.99	0.29	160.37	2.15	12,67	0.18	108.33	1 1.
	Total tax expenses	120.52	1.62	138.91	1.86	61.76	0.89	259.43	3.48	100.54	1.45	227.97	3.
7	Profit/(Loss) (5 - 6)	169.30	2.28	141.84	1.90	74.89	1.08	311.14	4.18	104.36	1.50	109.18	1.
	Other comprehensive income (OCI)												
	(i) Items that will not be reclassified to profit or loss												
	Remeasurement of defined benefit obligations (net)		_			_		_		_	_	5.03	0.
	income tax on above items	-								_		(0.43)	(0.
	Total	_						_		_		4.60	o.
	(ii) Items that may be reciassified to profit or loss												"
	Effect of change in functional currency of foreign operations	(31.63)	1.47	(34.65)	(0.50)	27.73	(1.51)	(66.28)	0.97	41.47	(1.12)	166.90	(4.
	Income tax on above Items	-		-	-	-	- 1			-	-	-	
	Total	(31.63)	1.47	(34.65)	(0.50)	27.73	(1.51)	(66.28)	0.97	41.47	(1.12)	166.90	(4.
	Other comprehensive income, net of tax (i + ii)	(31.63)	1.47	(34.65)	(0.50)	27.73	(1.51)	(66.28)	0.97	41.47	(1.12)	171.50	(4.
		, ,		, ,	`						,		1
	Total comprehensive income (7 + 8)	137.67	3.75	107.19	1.40	102.62	(0.43)	244.86	5.15	145.83	0.38	280.68	(3.2
10	Profit/(Loss) attributable to:												
	a) Share holders of the Company	167.14	2.25	138.17	1.85	73.98	1.07	305.31	4.10	102.47	1.48	101.74	1.
	b) Non-controlling interest	2.16	0.03	3.67	0.05	0.91	0.01	5.83	0.08	1.89	0.02	7.44	0.
		169.30	2.28	141.84	1.90	74.89	1.08	311.14	4.18	104.36	1.50	109.18	1.5
11	Total comprehensive income attributable to:												
	a) Share holders of the Company	135.51	3.72	103.52	1.35	101.71	(0.44)	239.03	5.07	143.94	0.36	273.24	(3.
	b) Non-controlling interest	2.16	0.03	3.67	0.05	0.91	0.01	5.83	0.08	1.89	0.02	7.44	0
		137.67	3.75	107.19	1.40	102.62	(0.43)	244.86	5.15	145.83	0.38	280.68	(3.
12	Paid-up Equity Share Capital - Face value of Rs.10/- each	306.82	6.05	306.40	6.05	306.34	6.05	306.82	6.05	306.34	6.05	306.39	6
13	Earnings Per Share on Si. No. 10(a)- Face value of Rs.10/- each, in Rs. and USD:												
	Basic	5.46	0.07	4.51	0.06	2.42	0.03	9.98	0.13	3.35	0.05	3.32	۰ ا
	Diluted	5.46	0.07	4.51	0.06	2.42	0.03	9.98	0.13	3.35	0.05	3.32	0.
	(Annualised only for yearly figures)						1		1		1	52	ı ĭ



For RAMCO SYSTEMS LIMITED

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Notes: (The amounts in brackets in the notes denote the figures for the corresponding quarter of the previous year).

- The above consolidated financial results of the Company, its subsidiaries, (together "Group") and its Associate were reviewed by the Audit Committee and approved by the Board of Directors in its meeting held on November 03, 2020. The Consolidated Financial Results are prepared in accordance with the Indian Accounting Standards (Ind-AS) as prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder. The Statutory auditors have carried out a limited review of the above results and have expressed an unqualified opinion.
- Employee benefits expense includes cost towards the proportionate fair value of the stock options granted to various employees, amortised over the graded vesting period ("ESOP Cost"). During the quarter there is a reversal of ESOP Cost amounting to Rs.1.44 Mln. USD 0.02 Mln. (Cost Rs.2.33 Mln. USD 0.03 Mln.).
- Other expenses for the quarter includes bad debts / provision for doubtful debts & advances of Rs.118.93 Mln. USD 1.60 Mln. (Rs.85.56 Mln. USD 1.23 Mln.).
- 4 Other expenses for the quarter also includes foreign exchange fluctuation loss of Rs.19.42 Mln. USD 0.26 Mln. (gain of Rs.19.03 Mln. USD 0.27 Mln.) as against gain of Rs.58.60 Mln. USD 0.78 Mln. during the previous quarter.
- During the quarter, the Company had allotted a total of 41,514 equity shares of Rs.10/- each under the Employees Stock Option Schemes of the Company. Accordingly, the paid up capital of the Company increased to Rs.306.82 Mln. USD 6.05 Mln. from Rs.306.40 Mln. USD 6.05 Mln. as at June 30, 2020.
- 6 During the quarter the Group has repaid borrowings to the extent of Rs.252.50 Mln. USD 3.21 Mln. (Rs.29.92 Mln. USD 0.74 Mln.). The borrowings as at September 30, 2020 stood at Rs.497.50 Mln. USD 6.78 Mln. (as at September 30, 2019 stood at Rs.920.01 Mln. USD 13.11 Mln.).
- Estimation of uncertainties relating to the Global Pandemic ('COVID-19'):

 The Group has, based on the information available, taken into account the possible impacts of COVID-19, including on the carrying amounts of financial and non-financial assets and as per the current assessment of the Group, there is no material impact in respect of these in the preparation of the unaudited quarterly consolidated financial results ('the Statement'). However, the impact of COVID-19 on the Statement may differ from that estimated as at the date of approval of the Statement and the Group will continue to monitor the uncertainties caused by COVID-19 to assess the impact on our future economic conditions.
- 8 The Group has only one operating segment-viz., Software Solutions & Services.

9 Figures for the previous period(s) have been regrouped / restated wherever necessary to make them comparable with the figures for the current period(s).

For Ramco Systems Limited

P.R Venketrama Raja

By order of the Board

Chairman

Place: Chennai

Date: November 03, 2020

Consolidated Statement of Assets and Liabilities

Particulars	As at Septemb Unaud		As at March 31, 2020 Audited		
	Rs. Mln.	USD Min.	Rs. Min.	USD Min.	
ASSETS			İ		
Non-current assets					
Property, plant and equipment	211.14	2.88	203.86	2.72	
Right-of-use assets	635.11	8.65	705.63	9.40	
Intangible assets	2,245.08	30.59	2,484.27	33.10	
Intangible assets under development	280.84	3.83	-,		
Investment in associate	14.99	0.23	14.99	0.23	
Financial assets					
Investments	15.00	0.23	15.00	0.23	
Trade receivables	27.05	0.37	35.94	0.48	
Other financial assets	1,409.60	19.20	1,440.52	19.20	
Tax assets (net)	141.02	1.92	125.33	1.67	
Deferred tax assets (net)	116.16	1.58	278.03	3.70	
Other non-current assets	66.02	0.90	77.95	1.04	
	5,162.01	70.38	5,381.52	71.77	
C					
Current assets Financial assets	1				
Trade receivables	1,952.79	26.60	1,901.82	25.34	
Cash and cash equivalents	164.04	2,24	151.65	2.02	
Other financial assets	939.32	12.80	1,035.27	13.79	
Tax assets (net)	52.13	0.71	98.30	1.31	
Other current assets	1,419.09	19.33	1,211.91	16.15	
- Cities Current assets	4,527.37	61.68	4,398.95	58.61	
Total assets	9,689.38	132.06	9,780.47	130.38	
Total assets	3,003.30	132.00	3,700.47	130.30	
EQUITY AND LIABILITIES Equity					
Equity share capital	306.82	6.05	306.39	6.05	
Other equity	5,995.36	79.83	5,751.86	74.70	
Equity attributable to equity holders of the parent	6,302.18	85.88	- 6,058.25	80.75	
Non-controlling interests Total equity	26.59 6,328.77	0.40 86.28	20.76 6,079.01	0.31 81.06	
Total equity	0,328.77	80.28	0,079.01	01.00	
Liabilities					
Non-current liabilities			1	•	
Financial liabilities					
Borrowings	49.90	0.68	66.67	0.89	
Lease liabilities	568.11	7.74	624.89	8.33	
Trade payables					
Total outstanding dues of creditors, other than	22.24	0.30	21.61	0.28	
micro enterprises and small enterprises					
Provisions	189.63	2.58	173.21	2.31	
Provision for tax	-	-	1.61	0.02	
Other non-current liabilities	16.54	0.23	9.94	0.13	
	846.42	11.53	897.93	11.96	
Current liabilities			l		
Financial liabilities					
Borrowings	414.20	5.64	862.50	11.49	
Lease liabilities	107.28	1.46	109.55	1.46	
Trade payables	/				
Total outstanding dues of micro enterprises and	12.50	0.17	17.11	0.23	
small enterprises					
Total outstanding dues of creditors, other than	608.54	8.29	558.67	7.45	
micro enterprises and small enterprises					
Other financial liabilities	56.05	0.76	71.27	0.95	
Provisions	17.25	0.24	11.36	0.15	
Liabilities for current tax	37.23	0.51	16.56	0.22	
Other current liabilities	1,261.14	17.18	1,156.51	15.41	
T-4-1 H-1-11141	2,514.19	34.25	2,803.53	37.36	
Total liabilities	3,360.61	45.78	3,701.46	49.32	
Total equity and liabilities	9,689.38	132.06	9,780.47	130.38	



For RAMCO SYSTEMS LIMITED

CONSOLIDATED CASH FLOW STATEMENT FOR THE DERIOD ENDED SEPTEMBER 30	2020

Particulars	Half Yea Septembe Unau	r 30, 2020	Year Ended March 31, 2020 Audited		
A. Cash flow from operating activities:	Rs. Mln.	USD Min.	Rs. Mln.	U5D Mln.	
Profit before tax ·	570.57	7.66	335.09	4.77	
Adjustments for :	5,5,5,				
Depreciation and impairment of property, plant and equipment (PPE)	39.57	0.53	79.21	1.13	
Amortisation and impairment of intangible assets	243.06	3.27	456.68	6.50	
Leased assets - Depreciation, impairment and finance costs	96.16	1.30	198.41	2.83	
Share based payment expense accrual / (reversal)	(1.31)	(0.02)	9.18	0.13	
(Profit) / loss on sale of PPE (Net)	0.53	0.01	0.68	0.01	
Bad debts / provision for bad debts, net	238.45	3.20	353.81	5.04	
Remeasurement of defined benefit obligations	-	-	5.03	0.07	
Effect of exchange difference on translation of deferred tax & fixed assets	(0.14)	(0.79)	(9.22)	2.92	
Effect of change in foreign currency translation reserve	(66.28)	0.97	166.90	(4.88)	
Unrealised exchange (gain) / loss	(33.26)	(0.45)	(109.04)	(1.55)	
Finance and investment income	(38.90)	(0.52)	(77.88)	(1.11)	
Finance costs	23.84	0.32	52.40	0.75	
Grant income	(42.74)	(0.57)	-		
Operating profit before working capital / other changes	1,029.55	14.91	1,461.25	16.61	
Adjustments for :	ŕ		,		
Increase / (decrease) in provisions	22.31	0.36	32.17	0.24	
Increase / (decrease) in trade and other payables	45.89	0.80	167.03	1.70	
Increase / (decrease) in other current liabilities	95.94	1.66	58.08	(0.61)	
(Increase) / decrease in trade and other receivables	(353.92)	(6.54)	(1,173.65)	(9.77)	
Cash generated from operations	839.77	11.19	544.88	8.17	
Income tax paid	(22.02)	(0.28)	(40.03)	(0.57)	
Net cash flow from operating activities (A)	817.75	10.91	504.85	7.60	
B. Cash flow from investing activities:					
Intangible assets under development	(280.84)	(3.83)	-	•	
Addition to tangible / intangible assets	(49.83)	(0.69)	(585.71)	(7.81)	
Proceeds from sale of PPE	0.22	-	1.31	0.03	
Short term fixed deposits placed with Banks	(0.20)	-	(1.26)	0.01	
Interest income on loans and deposits	0.02	-	0.21	-	
Receipt of government grants	26.65	0.35	12.77	0.19	
Net cash used in investing activities (B)	(303.98)	(4.17)	(572.68)	(7.58)	
C. Cash flow from financing activities: Proceeds from issue of Share Capital on account of issue of shares under employee stock option plans	0.01	-	0.69	0.02	
Proceeds from long term borrowings		_	100.00	1.33	
Proceeds from short term borrowings	1,312.48	17.64	3,701.90	52.72	
Repayment of long term borrowings	(16.70)	(0.19)	-,.02.50	-	
Repayment of short term borrowings	(1,725.32)	(23.00)	(3,677.85)	(53.39)	
Payment of lease liabilities	(84.69)	(1.15)	(169.60)	(2.44)	
Finance costs paid	(23.84)	(0.32)	(52.40)	(0.75)	
Finance income	38.88	0.52	77.68	1.12	
Net cash from financing activities (C)	(499.18)	(6.50)	(19.58)	(1.39)	
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Net increase / (decrease) in cash and cash equivalents [A+B+C]	14.59	0.24	(87.41)	(1.37)	
Effect of unrealised exchange (gain) / loss	33.26	0.45	109.04	1.55	
Net cash generated / (used in)	47.85	0.69	21.63	0.18	
Cash and cash equivalents at the beginning	116.19	1.55	94.56	1.37	
Cash and cash equivalents as at end	164.04	2.24	116.19	1.55 ،	
Reconciliation of cash and cash equivalents as per the cash flow statement:					
Cash and cash equivalents	164.04	2.24	151.65	2.02	
Bank overdrafts	-	-	(35.46)	(0.47)	
Balance as per statement of cash flows	164.04	2.24	116.19	1.55	



For RAMCO SYSTEMS LIMITED